

Thus, I came to the conclusion that the designer of a new system must not only be 1
the implementer and first large-scale user; the designer should also write the first 2
user manual. 3
The separation of any of these four components would have hurt T_EX significantly. 4
If I had not participated fully in all these activities, literally hundreds of improve- 5
ments would never have been made, because I would never have thought of them or 6
perceived why they were important. 7
But a system cannot be successful if it is too strongly influenced by a single person. 8
Once the initial design is complete and fairly robust, the real test begins as people 9
with many different viewpoints undertake their own experiments. 10

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